

THE UNIVERSITY OF TENNESSEE
BOARD OF TRUSTEES

MINUTES OF THE ATHLETICS COMMITTEE

November 2, 2017
Knoxville, Tennessee

The Athletics Committee of The University of Tennessee Board of Trustees met at 3:00 p.m. EDT on Thursday, November 2, 2017, in the Hollingsworth Auditorium on the Institute of Agriculture campus in Knoxville, Tennessee.

I. CALL TO ORDER

Trustee Anderson, Committee Chair, called the meeting to order.

II. ROLL CALL

General Counsel Matthew Scoggins called the roll, and the following members of the Athletics Committee were present:

Charles C. Anderson, Jr.
Joseph A. DiPietro
Spruell Driver, Jr.
D. Crawford Gallimore
Vicky B. Gregg
Raja J. Jubran
Brad A. Lampley
John D. Tickle

Mr. Scoggins announced the presence of a quorum. Other Trustees, administrative staff, and members of the media and general public were also present.

III. MINUTES OF THE LAST MEETING

Chair Anderson called for any corrections to the minutes of the June 21, 2017 meeting of the Committee. Hearing none, Trustee Gallimore moved approval of the minutes as presented in the meeting materials, Trustee Jubran seconded, and the motion carried.

IV. PRESENTATION OF INTERCOLLEGIATE ATHLETICS AT UTC

UT-Chattanooga (UTC) Athletic Director, Mark Whorton, provided the Committee with an overview of the state of the intercollegiate athletics programs at UTC (Exhibit 1). He discussed:

- The Academic Progress Rate (APR) for the UTC Athletics Department versus the NCAA average APR;
- Graduation success rates for UTC student-athletes versus peers;
- The budget for the UTC Athletics Department, including future revenue opportunities and expenses;
- UTC's finish in the 2016-17 Director's Cup Final Standings and UTC's aspirational goals; and
- A capital projects update.

In response to a question from Trustee Driver, Mr. Whorton clarified that UTC's aspirational peers for UTC's Athletics Department are recommended by the UT System and approved by the Board.

V. PRESENTATION ON INTERCOLLEGIATE ATHLETICS AT UT MARTIN

UT-Martin (UTM) Athletic Director, Kurt McGuffin, provided the Committee with an overview of the state of the intercollegiate athletics programs at UTM (Exhibit 2). He discussed:

- The APR for the UTM Athletics Department versus the NCAA average APR and the average APR in the Ohio Valley Conference (OVC);
- Graduation success rates for UTM student-athletes versus peers;
- The budget for the UTM Athletics Department, including fund raising opportunities;
- UTM's finish in the 2016-17 OVC Commissioner's Cup standings; and aspirational goals; and
- A capital projects update.

Mr. McGuffin noted that UTM did not have an academic advisor dedicated to student-athletes until two years ago. Since then, UTM has added two full-time academic advisors and an intern. Mr. McGuffin concluded that the addition of the academic advisors has contributed to the great progress in student-athlete graduation success rates. In response to a question, he noted the graduation success rate is based on six year rates.

VI. PRESENTATION ON INTERCOLLEGIATE ATHLETICS AT UT KNOXVILLE

UT, Knoxville (UTK) Athletic Director, John Currie, started his report (Exhibit 3) by stating that he has arrived at a time when the athletic department support staff has done an excellent job at improving academic success rates. He discussed:

- The APR for the UTK Athletics Department versus the NCAA average
- Very positive trending in student-athlete four-year graduation success rates;
- The overall budget of the UTK Athletics Department, including significant support of individual donors;
- UTK's finish in the 2016-17 Director's Cup Final Standings and UTK's aspirational goals; and
- A capital projects update.

Mr. Currie noted that the expansion in student-athlete experience areas such as sports medicine, nutrition, strength and conditioning, and sports science has never been better and is a significant opportunity for student-athletes. Trustee Gallimore commented on the importance of game guarantees for UTM and UTC.

VII. NEYLAND STADIUM SOUTH RENOVATIONS (PHASE I) PROJECT SCOPE AND NEYLAND STADIUM MASTER PLAN

John Currie stated that at last year's fall meeting, the Board of Trustees approved the Neyland Stadium South Renovations project, which was recognized as "Phase I" of future project phases for Neyland Stadium. The estimated cost of the project at that time was \$106,000,000. The University administration has further evaluated the most prudent and effective method for project delivery, which includes the addition of scope moved from future phases into the initial phase, thus solving critical renovation needs and reducing escalation costs. The University administration is requesting an increase to the project budget from \$106,000,000 to \$180,000,000 due to its ability to fund the expanded scope. The expanded initial phase will be referred to as Phase I of the Neyland Stadium Master Plan (Master Plan), which the Athletics Department updated and issued in 2017.

Mr. Currie provided a detailed description of the proposed additional scope and timeline for Phase I (Exhibit 4). The proposed additional scope for Phase I includes:

- Expanding and renovating the entire south concourses to improve safety, functionality, and fan comfort;
- Constructing new restrooms along expanded south concourses to comply

with modern standards for the number of fixtures, accessibility, and ease of use by patrons;

- Increasing the number and type of concessions stands throughout the south concourses to improve food quality, selection, and availability;
- Building new entry towers/gates and plaza areas in the southwest and southeast corners of the stadium (similar to the current northwest corner) to create a cohesive exterior architecture, consolidate stadium entry points for easier access, improved security, and operational control, and activate open common exterior areas for the enjoyment of visitors;
- Presenting a stadium exterior integrated into the campus fabric that embraces the objectives of the campus master plan and established design standards of the campus;
- Adjusting the south endzone field wall location further from playing surface to improve player safety and conform to NCAA guidelines on minimum distance between playing surface and physical boundaries;
- Building a kitchen and commissary to enable on-site food catering and delivery of fresh food to points throughout the stadium; and
- Developing new and diversified premium offerings to meet market demands and capitalize on underutilized spaces including open air suites, field level club, and ledge seating.

Mr. Currie explained that Phase I will be supported by a variety of funding sources including a dedicated capital campaign. University administration anticipates that approximately \$71 million will be received from the funding sources prior to the completion of Phase I. The balance of the project budget, \$109 million, will be funded through the issuance of 10-year and 20-year bond programs. The bonds will be serviced over time by future auxiliary revenues and scheduled donor gifts.

The Phase I timeline anticipates that substantial completion of the project will occur in August 2020.

Mr. Currie also presented information on the updated Neyland Stadium Master Plan, which has an estimated total project budget of \$340,000,000, inclusive of Phase I and Phase II of the Master Plan. The University administration intends to engage an architect and a construction manager who have the qualifications and experience necessary to complete a single and unified project that includes Phase I and Phase II of the Master Plan. At a subsequent Board meeting, the University administration will seek authorization from the Board to begin Phase II after presenting a detailed description of the scope, funding model, and timeline for Phase II.

The Chair called for a motion. Trustee Lampley moved that the Committee recommend the following Resolution for adoption by the Board of Trustees:

RESOLVED: The University administration is authorized to increase the budget of the previously approved Neyland Stadium South Renovations (Phase I) project from \$106,000,000 to \$180,000,000 and expand the scope of the previously approved Neyland Stadium South Renovations (Phase I) project as described in the meeting materials, subject to all required state government approvals. The expanded project shall be referred to as Phase I of the updated Neyland Stadium Master Plan.

The Board recognizes that at this time the total project budget for the Neyland Stadium Master Plan is estimated to be \$340,000,000 with the understanding that the University administration must request authorization from the Board to begin Phase II of the Neyland Stadium Master Plan after presenting a detailed description of the scope, funding model, and timeline for Phase II. The University administration should engage an architect and a construction manager who have the qualifications and experience necessary to complete a single and unified project that includes Phase I and Phase II of the Master Plan.

Trustee Jubran seconded the motion, and the motion carried.

VIII. OTHER BUSINESS

There was no other business to come before the Committee.

VII. ADJOURNMENT

There being no further business to come before the Committee, the meeting was adjourned.

Respectfully Submitted,



Matthew M. Scoggins, III