

THE UNIVERSITY OF TENNESSEE  
BOARD OF TRUSTEES

FINANCE AND ADMINISTRATION COMMITTEE  
SUBCOMMITTEE ON EFFICIENCY AND COST SAVINGS

11:00 a.m. EDT  
Friday  
November 4, 2016

Conference Room 7<sup>th</sup> Floor, 722  
Andy Holt Tower  
1331 Circle Park Drive  
Knoxville, Tennessee

AGENDA

- I. Call to Order
- II. Roll Call
- III. [Approval of Minutes of the Last Meeting](#) ..... Tab 1
- IV. [Review Purpose of Subcommittee](#) ..... Tab 2
- V. [Review Past Efficiency Efforts](#) ..... Tab 3
- VI. [Review of Campus/Unit Reallocations as a Result of Budget Advisory Group Efforts](#) ..... Tab 4
- VII. [Review of Selected University Metrics](#) ..... Tab 5
- VIII. Discussion of University's Operations
- IX. Discussion of Subcommittee on Efficiency and Cost Savings Attending Budget Advisory Group's Meetings
- X. Adjournment

THE UNIVERSITY OF TENNESSEE  
BOARD OF TRUSTEES

MINUTES OF THE SUBCOMMITTEE ON EFFICIENCY AND COST SAVINGS

October 14, 2016  
Knoxville, Tennessee

The Subcommittee on Efficiency and Cost Savings of the Finance and Administration Committee of The University of Tennessee Board of Trustees met at 9:00 a.m. EDT on Friday, October 14, 2016 in the Hollingsworth Auditorium on the Institute of Agriculture campus in Knoxville, Tennessee.

**I. CALL TO ORDER**

John D. Tickle, Chair, called the meeting to order.

**II. ROLL CALL**

James R. Maples, Interim Treasurer and Chief Financial Officer, called the roll, and the following members of the Subcommittee on Efficiency and Cost Savings were present:

George E. Cates  
John N. Foy  
John D. Tickle

Mr. Maples announced the presence of a quorum of the Subcommittee. The Vice Chair of the Board, President, other Trustees, administrative staff, members of the public, and representatives of the media were also present.

**III. DISCUSSION OF THE SUBCOMMITTEE'S PURPOSE AND MEETING SCHEDULE**

Mr. Maples reviewed the purpose of the Subcommittee on Efficiency and Cost Savings as stated in the Bylaws and incorporated in the Finance and Administration Committee's Charter (Exhibit 1):

The subcommittee shall establish a time frame for the evaluation of each area of the University's operations to determine whether more efficient operation and cost savings may be achieved. The subcommittee shall make recommendations as to efficiencies and cost savings that will improve the University's operations. The subcommittee shall prepare an annual report of its findings,

conclusions, and recommendations for review by the Finance and Administration Committee and the Board. The Board shall include the report of the subcommittee in its annual report to the General Assembly under Tenn. Code Ann. §49-9-208.

- A. Relationship to the Budget Advisory Group Initiative** – Mr. Maples noted that the administration requests that consideration be given to the members of the Subcommittee on Efficiency and Cost Savings also serving as members of the Budget Advisory Group to facilitate work on efficiencies. He referred the Subcommittee to the Budget Advisory Group’s two year assumptions (Exhibit 2) included in the meeting materials.
- B. Possible Items for Review at Future Meetings** – The Subcommittee will review the Budget Advisory Group’s assumptions at the next meeting and identify items of focus.
- C. Typical Meeting Schedule** – Mr. Maples presented the options of holding the Subcommittee’s meetings in conjunction with regular Board meetings or at other times. The consensus was that meetings will be held between regular Board meetings beginning with the second meeting. Mr. Maples also posed the question of the Subcommittee meeting concurrently with the Budget Advisory Group, and that will be discussed at the next meeting.

#### IV. ADJOURNMENT

There being no further business to come before the Subcommittee, the meeting was adjourned.

Respectfully Submitted,

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James R. Maples  
Interim Treasurer and Chief Financial  
Officer

### PURPOSE OF THE SUBCOMMITTEE ON EFFICIENCY AND COST SAVINGS

**Subcommittee on Efficiency and Cost Savings.** The subcommittee shall establish a time frame for the evaluation of each area of the University's operations to determine whether more efficient operation and cost savings may be achieved. The subcommittee shall make recommendations as to efficiencies and cost savings that will improve the University's operations. The subcommittee shall prepare an annual report of its findings, conclusions, and recommendations for review by the Finance and Administration Committee and the Board. The Board shall include the report of the subcommittee in its annual report to the General Assembly under Tenn. Code Ann. § 49-9-208;

**EEF Update**  
**Committee on Effectiveness & Efficiency for the Future**  
**October 17, 2013**

- Committee was established September 2008 in response to unprecedented reductions in state funding.
  
- Since then, nearly 200 efficiency projects have been documented generating efficiencies exceeding \$100 million:
  - Expense Reductions
  - Cost Avoidance
  - Revenue Enhancements
  
- This does not include dozens of undocumented efficiency efforts conducted through routine operations.
  
- Many projects resulted in non-monetary benefits such as improved student services, shorter wait times, reduced administrative burdens, and investments in programs and services to improve student success and reduce time-to-degree.
  
- Has helped offset funding reductions and continue investments supporting student success and service to Tennessee while controlling expenditures.

### Major Reallocations and Cost-Savings Activities in FY16 and FY17

Campus/Institute	Action/Strategy	Description	Amount
HEALTH SCIENCE CENTER	Reduce vacant positions and adjust operating spending	13 colleges and admin units will reduce operating budgets and vacant positions to provide the 2%-4% reallocations for Campus projects in FY16 and FY17.	8,337,190
CHATTANOOGA	Voluntary Retirement Incentive Program	An Institution-wide Voluntary Retirement Incentive Program (VRIP) was approved by the Board of Trustees in February 2015 to provide position flexibility for the University. The University had 82 plan participants who all retired as of June 30, 2015. The position budgets were used to fund the retirement incentives. The vacated positions are now available for departmental reorganizations, realignments, and position elimination, if needed.	6,523,175
KNOXVILLE	Unit Reallocations	Reallocations among numerous units, colleges, and departments.	3,646,167
CHATTANOOGA	Institution-wide Budget Rebalancing (4.75% Target)	An Institution-wide budget rebalancing was undertaken during FY 2015 and became effective July 1, 2015. Various positions, programs, operating, and institutional budgets were reduced for reallocation as part of the plan in order to become a more lean and efficient organization.	2,948,339
MARTIN	Incentive Program	Voluntary retirement incentive program: evaluate positions for continuance, elimination, or redesign.	2,404,013
AGRICULTURE	Salary savings from vacant positions	When positions become vacant, salary savings are captured at a central level. Funds are reallocated to fund one time expenditures, including but not limited to, deferred maintenance and equipment purchases.	2,073,444
MARTIN	Reallocate Assignable Costs to Operate income-producing units and centers	Assign staff benefits and other associated costs to the offsite centers. Redirect funds to campus support initiatives such as loan default management, student recruiting, support for conditional-admit students, and scholarship systems.	1,615,974
MARTIN	Faculty positions	Eliminate positions and redirect to new hires in expanding academic programs (\$474,632) and campus support (\$670,708).	1,145,340
SYSTEM ADMINISTRATION	Information Technology (IT) budget reductions	The reorganization of UTSA IT operations resulted in significant efficiencies through position reductions, internal realignments, and reduced operating budgets.	1,053,833
AGRICULTURE	AgResearch Incentivized retirement to reallocate salary dollars	Incentivized retirement program for staff was initiated 7/1/15. AgResearch incentivized retirement for FY16 \$901,358, projected for FY17 \$295,000.	901,358
AGRICULTURE	Integrative Medicine and Theriogenology: Program Elimination & Reinvestment	Integrative Medicine program was eliminated. Elimination of positions in Theriogenology Service. Reduction in technician overtime in Small Animal Clinical Sciences.	491,755
AGRICULTURE	Health Insurance for new county Extension personnel	Health Insurance for new county Extension personnel to be partially funded by county governments. This will generate recurring benefit savings to be used to increase mid-career promotions. Counties are being ask to fund health insurance and related benefits for new hires. As of 06/30/2015, 56 positions currently have funding provided by counties. As of 6/30/2016, a total of 117 positions for a savings of \$414,715. These funds are used for County Agent promotions at a rate of 10% to mirror promotions of faculty.	414,715

As of October 12, 2016

### Major Reallocations and Cost-Savings Activities in FY16 and FY17

Campus/Institute	Action/Strategy	Description	Amount
AGRICULTURE	New funding model for supporting field-based activities	Initiated a program where faculty are contributing funds to assist in the conduct of their field-based work; generated funds will be made available for new faculty hires in high-impact areas. FY16 totaled \$372,058 and \$200,000 projected for FY17.	372,058
CHATTANOOGA	Executive MBA Program Discontinuation	As online education continues to expand, the College of Business reviewed the viability of their traditional Executive MBA program and their online Professional MBA program. It was determined the PMBA program is more attractive to students and is self sustainable financially. Therefore, the EMBA program is being discontinued.	312,477
SYSTEM ADMINISTRATION	Fund Trust Admin function through investment pool	This has been funded through general funds, but now is assessed to the Consolidated Investment Pool.	310,000
INSTITUTE FOR PUBLIC SERVICE	Manufacturing Extension Program (MEP) Enhancement	Enhance the MEP by adding additional Solutions Consultants. Required federal match was reduced and savings from streamling CIS operations.	227,410
AGRICULTURE	4-H/Agricultural Leadership, Education and Communications (ALEC) consolidation	4-H and Agricultural Leadership, Education and Communications (ALEC) were consolidated into one department with one administrative leader.	200,000
MARTIN	Reassign personnel in operations	Create efficiencies to reassign positions and support in Finance and Administration, Athletics, and Enrollment Services and Student Engagement to higher priority areas in these units.	155,234
MARTIN	F&A Revenue Redistributions	Reallocate grants and contracts F&A to campus support (described above).	140,500
MARTIN	Inflationary Grant-in-Aid cost	Reallocate existing funds to address inflationary grant-in-aid costs	84,562
			<b>\$ 33,357,544</b>

**The University of Tennessee System  
Academic Program Terminations & Inactivations  
June 1980 –June 2016**

<b>UT Chattanooga</b>		
<b>Program</b>	<b>Action</b>	<b>Date</b>
BS with a Major in Office Administration	Terminate	10/83
Certificate in Office Administration	Terminate	10/83
BS with a major in Health & Physical Education	Terminate	2/84
BA with a major in Social Work	Terminate	6/85
BS with a major in Early Childhood & Elementary Education	Terminate	6/91
BA with a major in American Studies	Terminate	6/96
MPT in Physical Therapy	Terminate	6/02
BOT in Occupational Therapy	Terminate	6/03
BS with a major in Medical Technology	Terminate	6/08
BS with a major in Human Ecology	Terminate	6/08
BS with a major in Foreign Language Education K-12	Terminate	6/10
BS with a major in Theatre Education	Terminate	6/10
BS with a major in Secondary Mathematics	Terminate	6/10
BS with a major in Secondary Natural Sciences	Terminate	6/10
BS/BM with a major in Music Education	Terminate	6/10
Graduate Certificate in Rhetoric & Writing	Inactivate	6/15
BA with a major in Psychology	Inactivate	6/15
Graduate Certificate in Internet Application Programming	Inactivate	6/15
Graduate Certificate in Computer Networking	Inactivate	6/15
BS with a major in Art Education	Inactivate	6/16
BA with a major in Mathematics	Inactivate	6/16
Graduate Certificate in Fundamentals of Engineering Management	Inactivate	6/16
Graduate Certificate in Engineering Management and Leadership Ethics	Inactivate	6/16
<b>Total Terminations/Inactivations: 23</b>		

<b>UT Knoxville</b>		
<b>Program</b>	<b>Action</b>	<b>Date</b>
2 year Certificate in Office Administration	Terminate	1/81
MS with a major in Radiation Biology	Terminate	6/81
PhD with a major in Radiation Biology	Terminate	6/81
MS with a major in Economics	Terminate	6/82
MACT with a major in Economics	Terminate	6/82
MACT with a major in History	Terminate	6/82



BSHE with a major in Interior Design & Housing	Terminate	2/83
MACT with a major in Chemistry	Terminate	2/83
MACT with a major in Biology	Terminate	2/83
BSBA with a major in Office Administration	Terminate	2/83
BSBA with a major in Business Education	Terminate	2/83
MS with a major in Distributive Education	Terminate	6/83
MA with a major in Art	Terminate	6/83
MACT with a major in Physics	Terminate	6/83
MACT with a major in Sociology	Terminate	6/83
BSBA with a major in Banking	Terminate	6/83
BSBA with a major in Insurance	Terminate	6/83
BSBA with a major in Real Estate & Urban Development	Terminate	6/83
BAHE with a major in Interior Design and Housing	Terminate	2/83
MS with a major in Engineering Administration	Terminate	10/83
MACT with a major in English	Terminate	6/84
MACT with a major in Business Education	Terminate	6/84
PhD with a major in Health Education	Terminate	6/84
MACT with a major in German	Terminate	10/84
Certificate in Asian Studies	Terminate	10/84
DBA in Business Administration	Terminate	6/85
MA with a major in Mathematics	Terminate	9/85
BSHE Coordinated UG program in Dietetics	Terminate	10/86
PhD with a major in Spanish	Terminate	10/86
PhD with a major in German Languages and Literature	Terminate	10/86
ME with a major in Mechanical Engineering	Terminate	1/87
ME with a major in Aerospace Engineering	Terminate	1/87
ME with a major in Industrial Engineering	Terminate	1/87
BSEd with a major in Elementary Physical Education (K-8)	Terminate	1/87
BSEd with a major in Secondary Physical Education (7-12)	Terminate	1/87
MA with a major in Speech & Theatre	Terminate	6/87
ME with a major in Nuclear Engineering	Terminate	6/87
BSAg with a major in Agricultural Mechanization	Terminate	9/88
MS with a major in Adult Education	Terminate	6/89
MS with a major in Business Education	Terminate	6/89
MS with a major in Industrial Education	Terminate	6/89
BSED with a major in Dance	Terminate	6/89
ME with a major in Civil Engineering	Terminate	9/89
ME with a major in Electrical Engineering	Terminate	9/89
MS with a major in Food Science	Terminate	10/90
BSEd with a major in Elementary Education	Terminate	6/91
MS with a major in Music Education	Terminate	6/92
MA with a major in Music	Terminate	6/93

MS with a major in Art Education	Terminate	6/93
MS with a major in Food Service & Food Lodging Administration	Terminate	6/96
EdD with a major in Health Education	Terminate	6/96
MS with a major in Human Ecology	Terminate	6/96
EdD with a major in Human Resource Development	Terminate	6/96
MS with a major in Interior Design	Terminate	6/96
EdS with a major in Safety Education and Service	Terminate	6/96
EdS with a major in Vocational Education and Service	Terminate	6/96
MS with a major in Interior Design	Terminate	6/97
MS with a major in Human Ecology	Terminate	6/97
MS with a major in Food Service & Lodging Administration	Terminate	6/97
EdD with a major in Health Education	Terminate	6/97
EdD with a major in Human Resource Development	Terminate	6/97
BS with a major in Biochemistry	Terminate	6/98
MS with a major in Zoology	Terminate	6/98
MS with a major in Rehabilitation Counseling	Terminate	6/98
PhD with a major in Agriculture Economics	Terminate	6/01
BSEd with a major in Business/Marketing Education	Terminate	6/01
PhD with a major in Biomedical Sciences	Terminate	3/03
BSHE with a major in Business/Marketing Education	Terminate	3/03
BSHE with a major in Child Development	Terminate	6/03
BSEd with a major in Human Services	Terminate	6/03
MS with a major in Botany	Terminate	6/05
PhD with a major in Botany	Terminate	6/05
BSHE with a major in Community Health Education	Terminate	6/05
MS with a major in Health Promotion & Health Education	Terminate	6/05
BSBA with a major in Business Studies	Terminate	6/06
PhD with a major in Industrial Organizational Psychology	Terminate	6/08
BA with a major in Audiology	Terminate	10/08
BA with a major in Speech Pathology	Terminate	10/08
MA with a major in Speech Pathology	Terminate	10/08
AuD with a major in Audiology	Terminate	10/08
PhD with a major in Speech and Hearing Science	Terminate	10/08
MS with a major in Safety Education, Instructional Technology, Health & Cultural Studies	Terminate	6/09
MSP with a major in Planning	Terminate	6/09
BA Individualized Program	Terminate	6/11
BS with a major in Engineering Physics	Terminate	6/11
MS with a major in Polymer Engineering	Terminate	6/12
PhD with a major in Polymer Engineering	Terminate	6/12
PhD with a major in Health Behavior & Health Education	Inactivate	6/15

Graduate certificate in Public Health Leadership	Inactivate	6/15
Graduate certificate in Sustainability Science	Inactivate	6/15
Graduate certificate in Global Disaster Nursing	Inactivate	6/15
Graduate certificate in Global Disaster Studies	Inactivate	6/15
BS with a major in Clinical Laboratory Science	Inactivate	6/16
Graduate certificate in University Research Administration	Terminate	6/17
Total Terminations/Inactivations: 94		

UT Martin		
Program	Action	Date
BSN with a major in Nursing	Terminate	6/80
BSBA with a major in Business – Foreign Studies	Terminate	10/83
Master of Accountancy with a major in Accounting	Inactivate	2/84
BSCJ with a major in Criminal Justice (external)	Terminate	6/84
BSBA with a major in Health Service Management	Inactivate	10/84
BSBA with a major in Business Education	Terminate	1/85
MBA with a major in Business Administration	Inactivate	6/85
BSAg with a major in Agriculture Education	Terminate	6/85
BSHE with a major in Home Economics Education	Terminate	6/87
BSBA with a major in Health Services Management	Terminate	6/89
BSED with a major in Early Childhood Education	Terminate	6/91
AAN with a major in Nursing	Terminate	2/90
MSEd with a major in Educational Psychology & Guidance	Inactivate	6/92
MSEd with a major in Educational Administration & Supervision	Inactivate	6/92
BSEd with a major in Secondary Physics	Terminate	6/94
BA with a major in Biology	Terminate	6/95
BSEd with a major in Art Education	Terminate	6/96
BS in Public Administration with a major in Public Administration	Terminate	6/97
BSEd with a major in Secondary German	Terminate	6/98
BS with a major in Music	Terminate	6/01
BA with a major in Economics	Terminate	3/03
BS with a major in Economics	Terminate	3/03
Master of Accountancy (MAc)	Terminate	6/06
BS with a major in Health Sciences	Terminate	6/09
<b>Total Terminations/Inactivations: 24</b>		

UT Health Science Center		
Program	Action	Date
1 year Certificate for Nurse Practitioners	Terminate	10/80

BS with a major in Radiation Technology	Terminate	1/81
Certificate in Microbiology	Terminate	6/82
BS with a major in Pharmacy	Terminate	10/83
Certificate in Clinical Immunohematology	Terminate	6/89
MS with a major in Drug & Material Toxicology	Terminate	6/89
PhD with a major in Drug & Material Toxicology	Terminate	6/89
PhD with a major in Health Science Administration	Inactivate	2/94
BA with a major in Biology	Terminate	6/95
MS with a major in Medicinal Chemistry	Terminate	6/96
MS with a major in Pharmaceutics	Terminate	6/96
BS in Nursing with a major in Nursing	Inactivate	6/97
BS in Public Administration with a major in Public Administration	Terminate	6/97
BSPT with a major in Physical Therapy	Terminate	6/98
MPT with a major in Physical Therapy	Terminate	6/01
BOT with a major in Occupational Therapy	Terminate	10/03
BS with a major in Health Informatics	Terminate	6/09
BSN with a major in Nursing	Inactivate	6/11
BSHIIM with a major in Health Informatics & Information Management	Inactivate	6/12
ScDPT with a major in Physical Therapy	Inactivate	6/16
MSPT with a major in Physical Therapy	Terminate	6/16
PhD with a major in Anatomy	Terminate	6/16
PhD with a major in Biochemistry	Terminate	6/16
PhD with a major in Pathology	Terminate	6/16
PhD with a major in Pharmacology	Terminate	6/16
Total Terminations/Inactivations: 25		

**The University of Tennessee System  
Academic Program Approvals and Reactivations  
June 1980 –June 2013**

UT Chattanooga		
Program	Action	Date
MS with a major in Computer Science	Approval	2/81
BSW with a major in Social Work	Approval	9/81
MA with a major in English	Approval	5/83
MPA with a major in Public Administration	Approval	7/85
MS with a major in Engineering Management	Approval	8/89
BS with a major in Physical Therapy	Approval	10/89
MSN with a major in Nursing	Approval	8/90

p. 5 Terminations/Approvals List updated 11/3/2016

MAcc with a major in Accounting	Approval	8/92
BS with a major in Legal Assistant Studies	Approval	9/94
MS with a major in Environmental Science	Approval	7/96
BSOT with a major in Occupational Therapy	Approval	11/96
MS with a major in Athletic Training	Approval	7/97
EdS with a major in Advanced Educational Practice, Concentration in Educ Tech	Approval	7/98
DPT Physical Therapy	Approval	10/02
PhD with a major in Computational Engineering	Approval	10/03
EdD with a major in Learning & Leadership	Approval	6/04
MS Electrical Engineering with a major in Electrical Engineering	Approval	3/06
MS Mechanical Engineering with a major in Mechanical Engineering	Approval	3/06
MS with a major in Athletic Training	Approval	10/08
MS with a major in Mathematics	Approval	2/09
BSCCE with a major in Civil Engineering	Approval	6/09
BSChE with a major in Chemical Engineering	Approval	6/09
DNP with a major in Nursing Practice	Approval	6/10
Doctor of Occupational Therapy (DOT)	Approval	6/12
Bachelor of Integrated Studies (BIS)	Approval	6/12
MSW with a major in Social Work	Approval	6/15
MS with a major in Interior Design	Approval	6/15
MID with a major in Interior Design	Approval	6/15
<b>Total Approvals/Reactivations: 28</b>		
<b>UT Knoxville</b>		
<b>Program</b>	<b>Action</b>	<b>Date</b>
BSID with a major in Interior Design	Approval	7/80
BS with a major in Hotel & Restaurant Administration	Approval	7/80
PhD with a major in Food Technology & Science	Approval	5/81
MS with a major in Life Sciences	Approval	9/81
PhD with a major in Life Sciences	Approval	9/81
BS with a major in Biochemistry	Approval	3/84
BFA with a major in Graphic Design/Illustration	Approval	9/84
PhD with a major in Computer Science	Approval	1/86
PhD with a major in Modern Foreign Languages	Approval	7/86
BA with a major in Speech	Approval	4/87
BA with a major in Theatre	Approval	4/87
PhD with a major in Nursing (joint with Memphis)	Approval	7/88
MArch with a major in Architecture	Approval	8/92
BSCPE Computer Engineering	Approval	10/99

PhD with a major in Natural Resources	Approval	4/01
AuD with a major in Audiology	Approval	6/01
PhD with a major in Industrial Engineering	Approval	3/04
MS with a major in Computer Engineering	Approval	6/04
PhD with a major in Computer Engineering	Approval	6/04
MS with a major in Reliability & Maintenance Engineering	Approval	6/06
MALA with a major in Landscape Architecture	Approval	6/08
MLA with a major in Landscape Architecture	Approval	6/08
MSLA with a major in Landscape Architecture	Approval	6/08
BSAg with a major in Natural Resources & Environmental Economics	Approval	10/08
DNP with a major in Nursing Practice	Approval	6/10
PhD with a major in Energy Science and Engineering	Approval	10/10
DSW with a major in Social Work	Approval	6/11
MFA with a major in Creative Writing	Approval	6/14
BSAP with a major in Audiology & Speech Pathology	Approval	6/14
PhD with a major in Entomology, Plant Pathology & Nematology	Approval	6/15
Doctor of Public Health with a major in Public Health	Approval	6/15
Master of Laws	Approval	6/16
GC-YTHINF Graduate Certificate in Youth Infomatics	Approval	6/16
GCP Graduate Certificate in Contractual and Legal Affairs in Engineering and Construction	Approval	6/16
Total Approvals/Reactivations: 34		

UT Martin		
Program	Action	Date
BSSW with a major in Social Work	Approval	2/81
BSN with a major in Nursing	Approval	7/99
Master of Accountancy with a major in Accounting	Reactivation	2/88
Master of Business Administration	Reactivation	2/88
BSEd with a major in Art Education	Approval	5/89
BFA with a major in Fine and Performing Arts	Approval	8/89
BA with a major in International Studies	Approval	8/92
BA with a major in Philosophy	Approval	11/92
MSEd with a major in Counseling (formerly titled Educational Psychology & Guidance)	Reactivate	6/94
BSE with a major in Engineering	Approval	7/96
MSAOM with a major in Ag Operations Management	Approval	10/00
MASC with a major in Strategic Communications	Approval	2/15

<b>Total Approvals/Reactivations: 12</b>		
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<b>UT Health Science Center</b>		
<b>Program</b>	<b>Action</b>	<b>Date</b>
PhD with a major in Health Sciences Administration	Approval	11/87
PhD with a major in Nursing (joint with Knoxville)	Approval	7/88
MSPT with a major in Physical Therapy	Approval	2/90
Dual Pharm D and PhD	Approval	6/91
PhD with a major in Health Science Administration	Reactivate	2/95
MS with a major in Biomedical Engineering (joint with University of Memphis)	Approval	7/96
PhD with a major in Biomedical Engineering (joint with University of Memphis)	Approval	7/96
MS with a major in Epidemiology	Approval	7/97
DNSc with a major in Nursing	Approval	7/98
MSCLS with a major in Clinical Laboratory Sciences	Approval	7/98
ScDPT with a major in Physical Therapy	Approval	10/02
DPT with a major in Physical Therapy	Approval	3/03
MOT with a major in Occupational Therapy	Approval	10/03
BSN with a major in Nursing	Reactivate	10/03
MSHIIM with a major in Health Informatics & Information Management	Approval	10/05
MSCP with a major in Cytopathology Practice	Approval	10/05
MS with a major in Speech-Language Pathology	Approval	10/08
AuD with a major in Audiology	Approval	10/08
PhD with a major in Speech and Hearing Science	Approval	10/08
Master of Medical Science – Physician Assistant	Approval	11/12
BSN with a major in Nursing	Reactivate	6/14
<b>Total Approvals/Reactivations: 21</b>		

**ACADEMIC PROGRAM SUMMARY**

<b>Campus</b>	<b># of Programs Terminated/Inactivated</b>	<b># of Programs Approved/Reactivated</b>
UTC	23	28
UTK	94	34
UTM	24	12
UTHSC	25	21
<b>Total</b>	<b>165</b>	<b>95</b>









